

Detectives Survey 2017 Lancashire Constabulary November 2017

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INTRODUCTION

This report provides a summary of responses to the PFEW National Detectives Survey received from respondents in Lancashire Constabulary in 2017.

Some of the questions asked in this year's survey were the same as in the 2015 National Detectives Survey; this allowed us to monitor any changes since the last time the survey was conducted. Other questions were new to 2017, to be able to look in more detail at the context in which detectives are currently working.

Where appropriate, details of average responses for the police service as a whole are also presented, differences between the national and local responses have not been tested statistically and therefore any differences reported are for guidance only and must be treated with caution.

RESPONSE RATE AND RESPONDENTS

The National Detectives Survey 2017 opened on 1st September 2017 and closed on 24th September 2017. During this time, detective officers were invited to attend via the Police Federation's National Membership Database, as well as via local Joint Branch Boards and the National Detectives Forum mailing list.

205 responses were received from detectives in Lancashire Constabulary. There is still no accepted measure of the total number of detectives in England and Wales. It is therefore not possible to calculate a definitive response rate for the survey as a proportion of the total number of detectives. However, for comparison the number of responses received within Lancashire Constabulary was higher than when this survey was last conducted in 2015, when 193 responses were received.

IMPACT OF SERVICE CUTS

50% of respondents within Lancashire Constabulary said that service cuts have had a major impact on their morale; this was lower than the national average, where 56% detectives said that service cuts have had a major impact upon their morale.

In addition, **25% of respondents within Lancashire Constabulary said service cuts have had a major impact upon their physical health and wellbeing, whilst 25% said that service cuts have had a major impact upon their mental health and wellbeing.** For comparison, in

England and Wales as whole 27% of detectives said that service cuts have had a major impact on their physical health and wellbeing and also on their mental health and wellbeing.

How, if at all, have service cuts affected...	No impact	Minor impact	Moderate impact	Major impact
Your morale	2%	19%	30%	50%
Your physical health and wellbeing	13%	22%	40%	25%
Your mental health and wellbeing	12%	26%	36%	25%

61% of respondents in Lancashire Constabulary said that service cuts have substantially increased their overall workload; 53% said that service cuts have substantially increased how fatigued they feel; and 45% said that service cuts have substantially increased how stressful they find their jobs. Comparison of these proportions in Lancashire Constabulary to England and Wales as a whole can be found in the table below.

	Lancashire Constabulary	England and Wales
Your overall workload	61% substantially increased (35% slightly increased)	62% substantially increased (32% slightly increased)
How fatigued you feel	53% substantially increased (39% slightly increased)	53% substantially increased (38% slightly increased)
How stressful you find your job	45% substantially increased (47% slightly increased)	49% substantially increased (41% slightly increased)

WORKLOAD AND JOB DEMANDS

76% of respondents in Lancashire Constabulary said that their workload in the last 12 months was either too high or much too high. This is the same as the national average - in England and Wales as a whole, 76% of respondents said that their workload had been too high or much too high in the last 12 months.

29% of respondents in Lancashire Constabulary said that their workload enabled them to provide the service needed to victims either most or all of the time; this compares to 27% of detectives in England and Wales as a whole. **The proportion of respondents in Lancashire Constabulary who said that their workload enabled them to provide the service needed to victims either most or all of the time has decreased since 2015** when 32% of respondents felt that they could provide the service needed either most or all of the time.

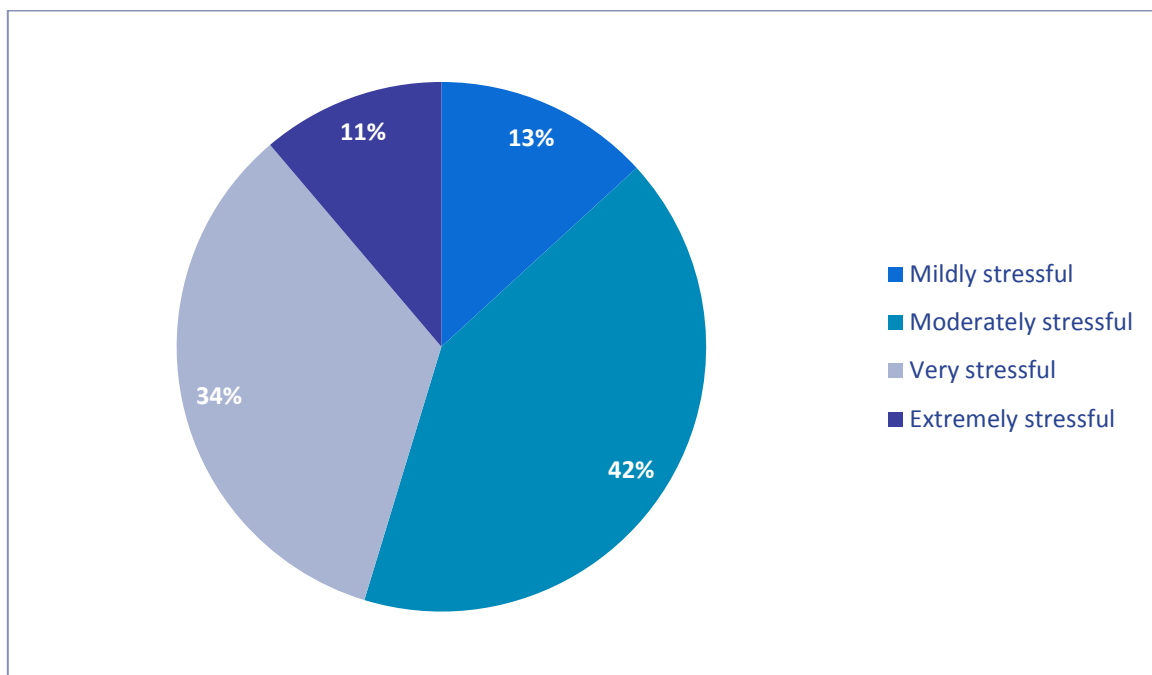
In addition, 22% of respondents in Lancashire Constabulary said that their workload enabled them to provide the service needed to witnesses either most or all of the time, in comparison to 22% of detectives in England and Wales overall. **The proportion of respondents in Lancashire Constabulary who said that their workload enabled them to provide the service needed to witnesses either most or all of the time has decreased since 2015**, when 34% of respondents felt that they could provide the service needed either most or all of the time.

Does your workload enable you to provide the service needed to...?	Never	Sometimes	Most or all of the time
Victims	8%	63%	29%
Witnesses	8%	70%	22%

JOB RELATED STRESS

In Lancashire Constabulary, **42% of respondents said that they felt emotionally drained from work either most or all of the time.** Nationally, this proportion was 48%. The proportion of respondents in Lancashire Constabulary who said that they had felt emotionally drained from work either most or all of the time has increased since 2015, when 27% of respondents said that they felt emotionally drained from work.

45% of respondents in Lancashire Constabulary said that their job was either very or extremely stressful. This is the proportion of respondents who, in effect, report a non-diagnostic case of work-related stress within Lancashire Constabulary.



In England and Wales as a whole 48% of detectives reported a case of work-related stress. Therefore **the proportion of respondents in Lancashire Constabulary who reported a case of work-related stress was lower than the national average.** The reasons given by respondents in Lancashire Constabulary for why they found their job stressful are presented below.

My job is stressful because...	Proportion agreeing or strongly agreeing in Lancashire Constabulary	Proportion agreeing or strongly agreeing in England and Wales
There are high levels of personal responsibility	97%	93%
There aren't enough officers in my team/unit	83%	86%
I feel like the general public and partner agencies often have unrealistic expectations	84%	82%
The nature of my work is high-risk	87%	80%
I have a high workload	85%	80%
There is frequent organisational change	86%	79%
My work is emotionally demanding	74%	71%
I don't have enough time to be able to do my job to a standard of which I can be proud	64%	70%
I am unable to meet all the conflicting demands on my time at work	68%	69%
I am exposed to traumatic or distressing incidents and material	74%	64%
I frequently have unrealistic time pressures	55%	61%
There aren't enough opportunities for professional development	47%	57%
I frequently have unachievable deadlines	47%	57%
I am often pressured to work long hours	55%	51%
My work-life balance is poor	38%	43%
I don't feel like I have enough support from management	28%	40%

ABSENCE AND ABSENCE BEHAVIOURS

Presenteeism refers to a person attending work despite feeling that they should have taken sick leave due to their physical or mental health and wellbeing. **In Lancashire Constabulary, 70% of respondents reported at least one instance of presenteeism associated with their physical health and wellbeing** in the last 12 months; **51% of respondents reported at least one instance of presenteeism associated with their mental health and wellbeing.**

Leaveism refers to a person taking annual leave or rest days rather than sick leave for their physical or mental health and wellbeing. In the last year, **43% of respondents in Lancashire Constabulary reported at least one instance of leaveism associated with their physical health and wellbeing**, whilst **31% of respondents in Lancashire Constabulary reported at least one instance of leaveism associated with their mental health and wellbeing.**

Finally, **25% of respondents in Lancashire Constabulary said that they had taken sickness absence due to their physical health and wellbeing** in the last 12 months. In addition, **11% of respondents said that they had taken sickness absence due to their mental health and wellbeing.**

Comparison of the proportions of respondents reporting presenteeism, leaveism and sickness absence in Lancashire Constabulary with England and Wales as a whole can be found in the table below.

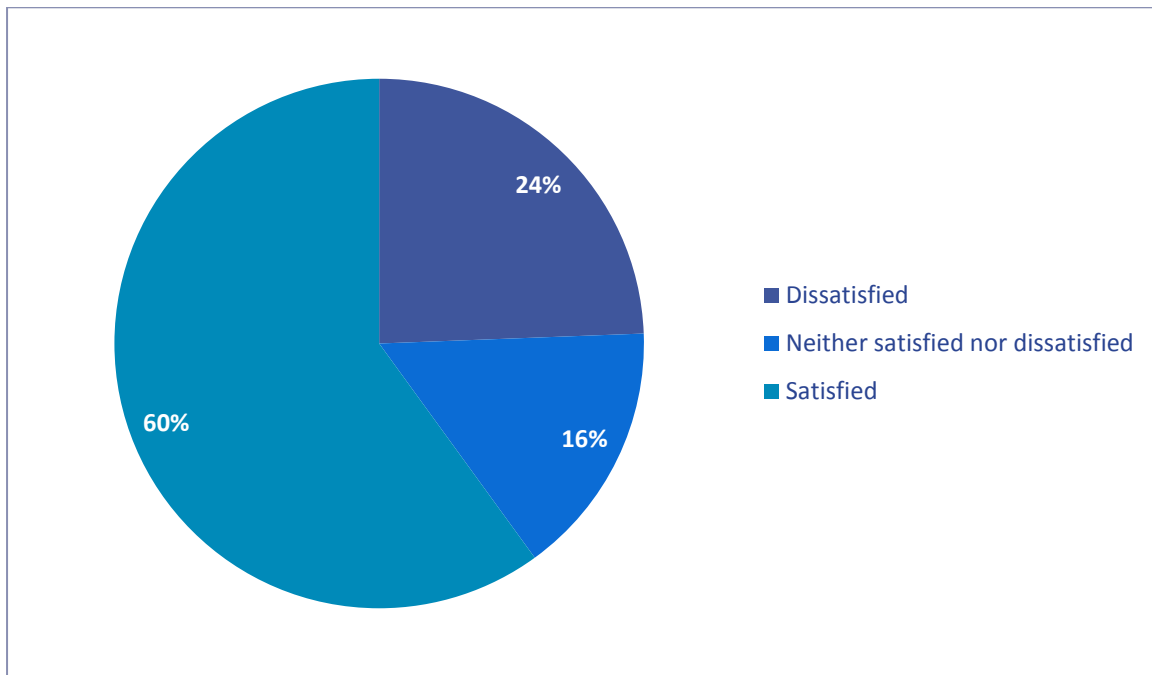
At least one instance of...	Lancashire Constabulary		England and Wales	
	Physical health and wellbeing	Mental health and wellbeing	Physical health and wellbeing	Mental health and wellbeing
Presenteeism	70%	51%	71%	54%
Leaveism	43%	31%	42%	33%
Sickness absence	25%	11%	35%	14%

VIEWS ABOUT THE JOB

83% of respondents in Lancashire Constabulary felt that the role of the detective was seen as less valuable to the force than it used to be. This compares with 85% of detectives in England and Wales as a whole who said that they felt the role of the detective was now less valuable.

Respondents in Lancashire Constabulary were less likely to be dissatisfied than satisfied with their jobs, with **24% of respondents saying that they were dissatisfied and 60% of respondents saying that they were satisfied.** In comparison, 36% of detectives in England and Wales as a whole said that they were dissatisfied with their jobs, whilst 45% of respondents said that they were satisfied.

In addition, **the proportion of respondents in Lancashire Constabulary who said that they were dissatisfied with their job has increased since 2015, when 14% of respondents reported job dissatisfaction.**



TRAINING AND CONTINUOUS PROFESSIONAL DEVELOPMENT

44% of respondents in Lancashire Constabulary said that they had difficulties securing specific training opportunities. This has increased since 2015, when 35% of respondents in Lancashire Constabulary reported difficulties securing specific training opportunities.

The proportion of respondents in Lancashire Constabulary who said that they had difficulties securing training opportunities is lower than the national average, where this year 51% of detectives said that they had difficulties securing training.

In addition, **51% of respondents in Lancashire Constabulary said that they were rarely given enough time to stay up-to-date with the latest developments in their area of work.** This compares to 56% of respondents in England and Wales as a whole. This proportion is higher than in 2015, when 30% of respondents in Lancashire Constabulary said that they rarely had enough time to keep up-to-date with the latest developments.

Are you given enough time to stay up-to-date with the latest developments in your area of work?	Lancashire Constabulary	England and Wales
Rarely	51%	56%
Sometimes	48%	41%
Always	2%	4%

A list of reasons why respondents in Lancashire Constabulary said that they were not able to stay up-to-date with the latest developments in their field can be found in the table below.

It is difficult to stay up-to-date with the latest developments in my field because...	Lancashire Constabulary	England and Wales
I have too many competing priorities	80%	79%
There is no time set aside by my management for study	79%	76%
There are not enough officers to cover my day-to-day work for me to attend relevant training	72%	76%
My workload is too high	77%	76%

I have too many other commitments	71%	75%
The online learning package provided by NCALT is poorly delivered	69%	73%
There are not enough formal training days	78%	72%
I am too tired at the end of the day	71%	71%
Access to knowledge management systems that help communicate new developments is poor	57%	51%
There is a lack of training staff	37%	46%
There is no appropriate training available	34%	44%

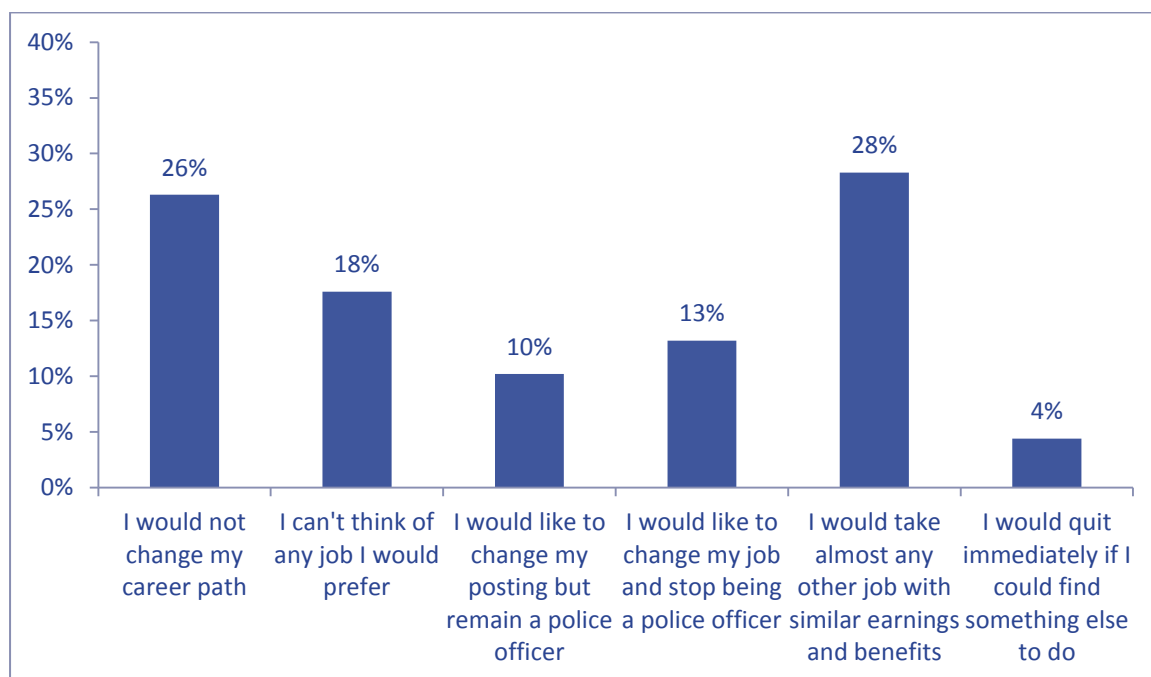
ATTRACTION AND RETENTION

26% of respondents in Lancashire Constabulary said that they would not change their career path, whilst 18% couldn't think of any job they would prefer. 10% of respondents said that they would like to change their posting but remain a police officer.

In comparison, 13% of respondents in Lancashire Constabulary said that they would like to change jobs and stop being a police officer, 28% said that they would take any other job but with similar earnings and benefits, and 4% would quit immediately if they could find something else to do.

The proportion of respondents in Lancashire Constabulary who said that they would quit immediately if they could find something else to do has increased since 2015, when 3% of respondents said that they would quit immediately if they could.

	Lancashire Constabulary	England and Wales
I would not change my career path	26%	22%
I can't think of any job I would prefer	18%	14%
I would like to change my posting but remain a police officer	10%	14%
I would like to change my job and stop being a police officer	13%	14%
I would take almost any other job with similar earnings and benefits	28%	26%
I would quit immediately if I could find something else to do	4%	10%



Finally, respondents were asked their reasons for becoming a detective in the first place. A list of reasons why respondents in Lancashire Constabulary said that they wanted to become a detective can be found in the table below.

I became a detective because, in comparison to other roles available to me,...	Lancashire Constabulary	England and Wales
I thought it would give me the opportunity to investigate more serious and complex crime	98%	97%
I thought it would give me more opportunity to develop new skills and knowledge	98%	97%
I thought the work would be more interesting	96%	94%
I was attracted to the variety of work	93%	91%
I wanted a more specialist role	76%	86%
I saw it as the next step in my career	82%	84%
I thought it would give me more opportunity to see individual jobs/cases through from start to finish	89%	84%
I thought it would provide me with greater ability to secure convictions for criminals	80%	74%
I thought it would provide me with greater ability to ensure justice for victims	78%	69%
I wanted to move out of uniform	39%	47%
I thought it would give me more opportunities for advancement/promotion	30%	42%
I thought it would give me a better shift pattern	28%	30%
It was the reason I joined the police service in the first place	23%	29%
I thought it would give me a better work-life balance	29%	29%
I thought it would give me better working hours	31%	26%
I thought it would give me more flexibility for childcare	16%	12%